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AGENDA

Committee	ECONOMY & CULTURE SCRUTINY COMMITTEE
Date and Time of Meeting	THURSDAY, 14 JANUARY 2016, 4.30 PM
Venue	COMMITTEE ROOM 4 - COUNTY HALL
Membership	Councillor McKerlich (Chair) Councillors Dilwar Ali, Govier, Howells, Hyde, Javed, Stubbs and Weaver

Time approx.

1 **Apologies for Absence**

To receive apologies for absence.

2 **Declarations of Interest**

To be made at the start of the agenda item in question, in accordance with the Members' Code of Conduct.

3 **Minutes** (*Pages 1 - 8*)

To approve the Minutes of the meeting of the Economy and Culture Scrutiny Committee held on 3 December 2015

4 **Summer Reading Challenge** (*Pages 9 - 14*)

4.35 pm

- (a) Councillor Bradbury, Cabinet Member: Community Development, Co-Operatives and Social Enterprise will be in attendance and may wish to make a statement
- (b) Sarah McGill (Director – Communities, Housing & Customer Services and Isabelle Bignall (Assistant Director – Customer Services) and John Agnew (Corporate Customer Services Manager) will be in attendance to provide a presentation and to answer Members' questions;
- (c) Questions from Committee Members.

- 5 Adult Community Learning - 2014/15 results** (*Pages 15 - 22*) 5.00 pm
- (a) Sarah McGill (Director – Communities, Housing & Customer Services, Isabelle Bignall (Assistant Director – Customer Services) and John Agnew (Corporate Customer Services Manager) will be in attendance to provide a presentation and to answer Members’ questions;
 - (b) Questions from Committee Members.
- 6 2016/17 Budget Proposals - For Consultation** (*Pages 23 - 40*) 5.20 pm
- (a) Statements to be given by organisations and stakeholders of groups affected by 2016/17 Budget Proposals – for Consultation
 - (b) Members’ question and answer session
 - (c) Member discussion on Budget Proposals
- 7 Way Forward** 6.20 pm
- 8 Date of next meeting**

The next meeting of the Economy & Culture Scrutiny Committee is scheduled for **Monday 15 February 2016 at 10.00 am** in Committee Room 4, County Hall.

Marie Rosenthal

Director Governance and Legal Services

Date: Friday, 8 January 2016

Contact: Andrea Redmond, 029 2087 2434, a.redmond@cardiff.gov.uk

ECONOMY & CULTURE SCRUTINY COMMITTEE

3 DECEMBER 2015

Present: County Councillor McKerlich(Chairperson)
County Councillors Dilwar Ali, Govier, Howells, Javed and
Weaver

43 : APOLOGIES FOR ABSENCE

No apologies for absence were received.

44 : DECLARATIONS OF INTEREST

No declarations of interest were received.

45 : MINUTES

The minutes of the meeting held on 5 November 2015 were agreed as a correct record and signed by the Chairperson.

46 : QUARTER TWO 2015/16 - MONITORING PERFORMANCE

City Operations

The Chairperson welcomed Councillor Bradbury, Cabinet Member: Community Development, Co-Operatives and Social Enterprise, Andrew Gregory Director City Operations and Sarah Stork Active Communities Manager to the meeting.

The Chairperson invited the Cabinet Member to make a statement in which he said that across portfolios they had looked at Alternative Delivery Models (ADM'S) including areas in the remit of the Economy and Culture Scrutiny Committee. In City Operations they were currently in the procurement process, legal requirements in the process has meant there has been a slippage in terms of timings; the process is currently at the competitive dialogue stage and more information would be available in the New Year.

The Director advised Members that a fuller discussion was needed with bidders to get the best price; there had been a delay in the sports stadium, mitigation had taken place and a shortfall of approximately £200k was expected by the end of next year. With the leisure ADM there had been issues around delivery of private sector involvement, the number of bidders had gone from 5 to 2 and currently there was a reanimation of the in-house model; bidders had presented figures, these have gone back, further information had been received and a final decision would be made in January with a proposal announced in March 2016. He added that in parallel work had gone into sharpening up the figures for in-house; it transpired that there was not a lot of 'blue water' so in some sense the in-house model provided more efficiencies. Work was being done around liabilities and pensions etc. and it was stressed that there was no clear winner as yet; further offers were coming in and there were opportunities to keep working the in-house bid; there were good ideas coming through from the centre managers.

The Active Communities Manager added that with regards to the enhanced in-house model, Officers were working closely with an advisor with private sector experience so a more commercial approach was now being adopted with regards to issues such as staff rotas, best use of staff time, driving down agency costs, swimming lesson capacities, promoting student membership etc. Members were also advised that the enhanced in-house model was being challenged through the transformation team in the next week where the finance and HR issues would be looked at; dialogue had taken place with the two bidders and bidders would be notified in the next week on the success of the submission stage.

The Chairpersons invited questions and comments from Members:

- Members asked for clarification on the delay due to legal issues and asked whether it was because of capacity of the Councils legal department. Officers explained that it was due to capacity within the team and also complexities with the contract being drawn up which has slowed the process down. The Cabinet Member added that there had been a huge amount of work done and they hadn't realised how much work it would actually take; dealing with big private sector businesses, information was not always prompt; also the safeguards required means more work from the private sector bidders; there were pitfalls when designing budgets while going through such change.
- Members asked if Officers had considered buying in expertise to help deliver savings quicker. The Cabinet Member stated that this would have to be discussed with Cabinet colleagues however they were almost at conclusion and would report on lessons learnt. The Director added that the delay had also been due to the transition of two legal Directors; he had sought advice on whether extra support was needed and had been assured it wasn't.
- Members noted that interest had been shown in the private sector two years ago yet the first report was only now being produced; Members asked if arrangements with private operators had been looked into. Members were advised that this had not been explored as the starting point was to try to keep as many facilities open as possible; however they had to be willing to look at all options.
- Regarding the contract, Members were assured that it would have to be future proofed.
- Members expressed concern that the bar had been set too high and that the main objective was to ensure that people in the city have access to a gym/pool/facilities whether they are council owned or not. The Director agreed that expectations had been raised two years ago; there had not been the level of interest that had been anticipated; now they were exploring what needs to change to get a zero subsidy over three years.
- Members noted that as a Liveable City it was a priority to keep facilities open to keep people healthy. The Cabinet Member added that they were looking at leisure in schools and being creative with building use in the Schools Organisational Plan.

Economic Development

The Chairperson welcomed The Leader Councillor Phil Bale, Neil Hanratty Director Economic Development and Kathryn Richards Head of Culture, Venues & Events to the meeting.

The Director provided Members with some Directorate information; Sickness within the Directorate was 3.2 days, PPDR figures were 92%, Savings were on track, the Directorate must deliver £1.653 million of savings; of the Corporate Plan Objectives, all 8 were Green; of the 39 Directorate commitments, 34 were green and 5 were amber; of the 18 Performance Indicators, 14 were green and 4 were amber and all were monitored.

Members were provided with a presentation on Economic Developments Quarter 2 Performance which included information on; Cultural Venues ADM, Heritage Trust approach to the Castle and other Heritage Assets, Heritage Quarter, Tourism Strategy, International Sports Village – Ice Arena, Business Improvement District, Attendance/Income Figures and Performance Indicators.

The Chairperson thanked Officers for the information and presentation and invited questions and comments from Members:

- Members asked if there were representatives from small businesses and arcade traders on the BID task group as their needs are very different from the bigger retailers. Officers explained that there was a cut off point of businesses that would be expected to pay an increase in business rates; lots of the smaller businesses wouldn't pay it, however the smaller businesses are engaged particularly in the night time economy. Members were advised that Mansford were on the task group membership and would represent needs of arcade traders.
- Members asked whether any links with other programmes such as Maritime Heritage had been explored to increase/improve the tourism offer. Officers advised that they have very active Officers in the team; the team links with other cities with maritime heritage, such as Liverpool and Belfast however there was still scope for more links and more bids to try for. The Leader added that they are applying for pots of money for individual projects however there was a move to a more regional basis for tourism rather than being City exclusive.
- Members referred to the Heritage Quarter and noted that it included City Hall refurbishment and asked what else would be included. Officers explained that the University have big plans for their estate, wishing to extend their activity throughout the City Centre so it made sense to work together. There would be work from the Civic Centre into Queen Street. The substantial maintenance backlog of City Hall was discussed and it was noted that there needed to be sustainable long term use of the building; it was important to look at the University plans, transport, passenger flow and the quality of public realm etc. to attract more investment to the area. The Leader added that they also needed to preserve what was already there; especially in the light of the University expansion and plans for student accommodation, quality buildings were needed to compliment what was already there; City Hall was iconic to the

whole of Wales, there was a big issue with maintenance backlog which needed addressing, it was important to note the Authority of Cardiff was a Steward of the building.

- Members sought clarification on whether the improvements would extend to City Hall Lawn and Fountains. Members were advised that it would include all public realm from City Hall to City Centre. The Leader added that there was a Core City report on Culture, the level of funding received from the Heritage Lottery Fun was lower than core city comparators over the years so maybe those conversations could be restarted again.
- Members asked if City Hall was vital operationally and asked if the University had expressed an interest in taking it over. Officers advised that at the moment there was a requirement to use City Hall operationally but in the future the office use could be moved to County Hall and Wilcox House and City Hall would remain as Civic Use. Officers further advised that the University had shown an interest but had failed to move forward in solidifying that interest; the latest position was that they may use some space in City Hall as transition space while they review their own space.
- Members asked if Council staff needed to be in a City Centre location. Officers explained that they were doing a piece of work on this with master planners; no decisions have been made as yet with regards to moving staff out; it was important to identify a sustainable use for the building; the Chamber would remain for Council use and it was important that the Registry Office stayed in the central location.
- Members asked about the future of the Mansion House. The Leader advised that this was something that the Heritage Trust work would look at and discussions were ongoing; in the meantime it was being marketed as much as possible and people were being made aware that they can hire the building for events.

The Chairperson thanked the Cabinet Member, officers and other witnesses for attending the meeting, giving their presentations and statements and for answering Members questions.

AGREED – That the Chairperson writes on the Committee’s behalf to the Cabinet Member to convey their comments and observations

47 : CARDIFF CAPITAL REGION CITY DEAL

The Chairperson welcomed The Leader Councillor Phil Bale, Paul Orders Chief Executive, Neil Hanratty Director Economic Development and Jonathan Day Economic Policy Manager to the meeting.

The Chairperson invited the Leader to make a statement in which he stated it had been a fast journey in developing a City Deal, Member Briefing sessions had taken place and there was a commitment from all key stakeholders to take the deal forward and to keep Members informed. It was also noted that during the Comprehensive Spending Review, Cardiff’s was the only City Deal mentioned by the Chancellor.

The Chief Executive provided Members with a presentation on the Cardiff Capital Region City Deal which included information on; City Deal – Overview, Cities to benefit so far, Types of Intervention, Key Themes, Metrics, Gateway Process, Indicative City Deal Fund, Other areas of Development, Next Steps and an Indicative Timetable.

The Chairperson thanked the Chief Executive for his presentation and invited questions and comments from Members:

- Members noted that the Metro would be a big part of this deal and asked for clarification on what form it would take, such as heavy rail/tram etc.; whether the money would be available for Phase 1 and asked for an update on the progress and when the decisions would be made. The Chief Executive stated that the Welsh Government would say that the first phase is optimising the existing infrastructure, then the development of additional infrastructure connecting Cardiff to the Bay and the Valleys etc.; there was lots of work to be done, there needed to be clarity on phasing. The Leader added that there was also work to be done on integrated ticketing, single branding etc.
- Members asked whether the timescale was too ambitious. The Chief Executive explained that lots of detailed work had already been completed in respect of the North West corridor, City Centre and Bay; now that work needed to be taken into a costed phased programme there was a significant amount of work to be done next; this was being prioritised in the City Deal process. Members were referred to Mark Barry's report 'A metro for Wales' Capital City Region'
- Members considered that the Metro lacked clear governance and sought clarification on the electrification of the Valley lines in light of the estimated costs having risen. The Leader stated that all authorities involved would need to be comfortable with any project that goes ahead; he understood that there was work being undertaken on what was needed with technologies for the electrification of the Valley lines.
- Members asked whether there were any plans to involve the private sector in the City Deal; whether there was a Plan B if Plan A failed and if there were concerns that £1 billion over ten years between ten local authorities was enough funding. The Leader agreed that involvement of the private sector was essential and gave the example of Cardiff Superfast Broadband as an example of where this had happened previously. The Leader did not accept that the funding was not significant investment in the regions infrastructure; he stated that how it was spent was critical, there needed to be individual evaluation of projects and element of risk was involved with Payment By Results; they needed to be aware of the risks and share risks; Central and Local Government needed to be involved in infrastructure of the region to support its growth. The Leader added that he was excited by collaborative working with other local authorities which hasn't been there before.

The Leader stated that phase 1 is going ahead funded by Welsh Government, the next phase is the additional parts, the Metro isn't all of the City Deal, people are focussed on the infrastructure but it was important to remember the devolution aspect too.

- Members noted that the money was under five different headings and asked whether there was any idea of the allocation to sections. The Leader stated that the £580 million is allocated to the transport connectivity project, other elements need individual evaluation process for GVA uplift of 5%; the rest would become clear over the next few months. He noted that it was ambitious when compared to Glasgow which is larger. Officers added that this is where payments by results comes into play, there would be risks but it focusses you on which projects you take forward after those risks are considered as there would be consequences if not achieved. Projects will be tested against the metrics mentioned in the presentation, ensuring the whole region felt the impact and saw benefits.
- Members asked if other cities were being used as an example or will Cardiff be the lead for other cities to follow. The Leader explained that Welsh Government sees this deal as an exemplar if its completed; Cardiff can be more creative due to devolution and can create specific Welsh growth deals; it will hopefully be a trail blazer for Swansea Bay/North Wales deals.
- Members asked if consideration had been given to sourcing private investment for the Metro instead. The Leader stated that they are looking at access to funding, it was important to recognise the knowledge and skill set that comes off the back of deals like this too; it made sense to align transport and economic development.
- Members noted that some areas have a poor track record with regards to GVA and some areas will do well and some will struggle. Officers stated that this was a different approach, the GVA metric of the entire region; still have to develop the outcomes for every area; it enables a prioritised focus for growth across the entire region. Importantly because the risk is there, there would be a strong focus.
- Members noted that there would be three parties involved namely Welsh Government Central Government and Local Government; all three parties need to sign up to it and asked how this would work. The Leader explained that a Bound contract would be signed by all, a formal signing by Welsh Government, Central Government and all ten local Authorities.
- Members asked if it would be a deal breaker if four or five of the ten local authorities opted out. The Leader explained that in Glasgow, one local authority didn't sign up; cost is divided on a pro-rate basis so not an issue if one or two drop out or re-join. However it was expected that local Councils have to contribute some capital themselves. The Chief Executive added that it wasn't a prescriptive template; there was a trend towards payment by results with local capital contribution, however there was some flexibility included in the City Deal. The Leader added that some recent City Deals hadn't had a top limit; Cardiff had an in principal agreement from the UK government above that £500 million limit.
- Members expressed concern over local government reorganisation and asked what impact this could have on the City Deal. The Leader stated that it was possible to go forward regardless of local authority reorganisation; the mix of

authorities may change as a result of mergers but this wasn't seen as a barrier; it could help in future with simplified governance arrangements.

The Chairperson thanked the Cabinet Member, officers and other witnesses for attending the meeting, giving their presentations and statements and for answering Members questions.

AGREED – That the Chairperson writes on the Committee's behalf to the Cabinet Member to convey their comments and observations

48 : COMMITTEE BUSINESS AND CORRESPONDENCE

The report provided the Committee with the latest update on correspondence. The Committee received copies of correspondence sent and received in relation to matters previously scrutinised by this Committee.

Members discussed how to approach the forthcoming Budget Scrutiny meetings. It was noted that Committee wished to scrutinise the Cabinet Proposals rather than the consultation.

The Principal Scrutiny Officer was tasked with arranging a date for this and would confirm with Committee Members next week.

It was noted that during the Budget Consultation period it was likely that people affected by budget cuts would approach the Committee to express their views; depending on the level of interest, this would either be included on the January meeting Agenda or an extra meeting would be arranged.

RESOLVED: to note the report.

49 : DATE OF NEXT MEETING

The next meeting of the Economy and Culture Scrutiny Committee is scheduled to be held on Thursday 14 January 2016 at 4.30pm.

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**CITY AND COUNTY OF CARDIFF
DINAS A SIR CAERDYDD**

ECONOMY & CULTURE SCRUTINY COMMITTEE

14 JANUARY 2016

SUMMER READING CHALLENGE

Purpose of Report

1. This report enables Members to evaluate the performance of Cardiff in the 2015 Summer Reading Challenge and test plans for the Summer Reading Challenge in summer 2016.

Background

2. The Summer Reading Challenge is a reading promotion for children aged four to 11 that takes place across the UK. It is run annually by The Reading Agency (an independent charity, whose aim is to inspire more people to read more, encourage them to share their enjoyment of reading and celebrate the difference that reading makes to all our lives) through the public library network.
3. Children's reading can 'dip' during the long school summer holidays and the aim of the Summer Reading Challenge is to address this. The target is to get children to read six or more books from the library during the summer holidays. It is free to join and every child who completes the Challenge receives a certificate. Children can read whatever they like - fact books, joke books, picture books, audio books – the only requirement is that they are borrowed from the library.

Previous Summer Reading Challenge Results

4. The following results were achieved in Cardiff for the 2013 Summer Reading Challenge:
 - 4853 children started the Challenge

- 3207 completed – 66%
 - 49% aged 4 – 7
 - 49% aged 8 - 11
 - 3% aged 12 plus
- 600 new members of the Library Service
- 1,771 children attended events that ran over the Summer Holidays
- The 66.1% completion rate saw Cardiff ranked 3rd in Wales.

5. In preparing for the 2014 Summer Reading Challenge, the following targets were set:

- 10% increase in participation
- Increased profile
- Audience development
- Consistency of service compared to previous scatter gun approach
- Offer gateways to reading to Cardiff's children.

6. The following results were achieved in Cardiff for the 2014 Summer Reading Challenge:

- 5,924 children participated in the Summer Reading Challenge (an increase of 1,071 [18%])
- A 6% increase in completion rate
- 270 promotional events and activities delivered (an increase of 241%)
- 2932 children attended events (a 65% increase)
- 605 children joined the Library Service
- Visited 81 schools.

Summer Reading Challenge 2015

7. The theme of *Record Breakers* was set for the 2015 Summer Reading Challenge.

In scrutinising the 2014 results, Members were informed that the Council was looking to build upon the partnerships it had developed with organisations in Cardiff to further promote the 2015 Summer Reading Challenge, and that an improved completion rate of 70% was being targeted.

Previous Scrutiny

8. Following its consideration of the 2014 Summer Reading Challenge results in May 2015, the Economy & Culture Scrutiny Committee wrote to the Cabinet Member: Community Development, Co-operatives & Social Enterprise to say:

We are aware that this initiative is one that Local Authorities must opt-in to, and are glad the Council is committed to supporting young people and addressing the literacy dip that can occur in the summer break.

9. The Economy & Culture Scrutiny Committee has considered Library provision in Cardiff at a number of meetings in its 2014/15 work programme. During these meetings Members stressed:

- The closure of a local library would be more than just a loss of access to books. There will be an impact on the local economy, where shops and cafes benefit from the passing trade of those who are visiting the library. Similarly local schools, who direct their pupils to the library for access to the internet or printers, or schedule visits to the library to encourage young people to read, will no longer be able to do so, and could impact on young people reaching their full potential and literacy targets.
- Libraries are far more to local communities than a place to borrow books – they provide a social meeting point for communities, a place for young people to study, to access the internet.

Way Forward

Councillor Peter Bradbury (Cabinet Member: Community Development, Co-operatives and Social Enterprise) has been invited and may wish to give a statement. Sarah McGill (Director of Communities, Housing and Customer Services) and Isabelle Bignall (Assistant Director of Communities and Customer Service) will be in attendance and will provide an overview of the 2015 Summer Reading Challenge and targets for 2016.

Legal Implications

10. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf of the Council must (a) be within the legal powers of the Council; (b) comply with any procedural requirement imposed by law; (c) be within the powers of the body or person exercising powers on behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances.

Financial Implications

11. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/ Council will set out any financial implications arising from those recommendations.

Recommendations

12. The Committee is recommended to give consideration to the information attached to this report and received at this meeting, and to submit any recommendations, observations or comments to the Cabinet.

Marie Rosenthal

Director of Governance and Legal Services

8 January 2016

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CITY AND COUNTY OF CARDIFF
DINAS A SIR CAERDYDD

ECONOMY & CULTURE SCRUTINY COMMITTEE

14 JANUARY 2016

ADULT COMMUNITY LEARNING – 14/15 PERFORMANCE

Purpose of Report

1. This report enables Members to assess and scrutinise the current performance and progress of the Council's Adult and Community Learning (ACL) Service within the Cardiff and Vale Community Learning Partnership

Background

2. The Cardiff and Vale Community Learning Partnership (CVCLP) was established on 1 September 2013 as the successor body to the former Cardiff Community Learning Network (CCLN). This was in response to Estyn inspections of Adult Community Learning (ACL) in Cardiff (January 2013) and the Vale of Glamorgan (February 2013) which identified significant shortcomings in respect of learner outcomes, provision and leadership and management.
3. The Adult Community Learning providers within the partnership are Cardiff and Vale College, Vale of Glamorgan Council, City of Cardiff Council, WEA Cymru and YMCA Wales Community College.
4. In January 2015, Estyn undertook a monitoring visit of the CVCLP to review progress in relation to the recommendations made in the 2013 inspection reports. The outcome of the monitoring visit was as follows:

'The Cardiff and Vale Adult Learning Partnership is judged to have made sufficient progress in relation to the recommendations from their separate core inspections. As a result, Her Majesty's Chief Inspector of Education and Training in Wales is removing the Cardiff and Vale Adult Community Learning Partnership from any

further follow-up activity. Estyn will monitor progress against the recommendations during link visits to the partnership.'

5. Adult Community Learning in Cardiff is delivered through three main strands:
 - **Learning for Work:** This focuses provision on priority learners as defined by the Welsh Government, and these learners include those currently not in Education, Training or Employment and those aged 50+ who are currently unemployed. Key learning categories include English for Speakers of Other Languages and Basic Skills, Digital Literacy and Welsh medium provision.
 - **Learning for Life:** This element provides opportunities for recreational lifelong learning courses on a cost recovery basis. These courses are available to all community members.
 - **Learning for Adults with Additional Needs** (Disability Inclusion in Community Education [DICE]) covering both courses for learners who wish to progress and achieve a work-related qualification and recreational courses for adults who wish to participate in an enjoyable activity to improve their health, well being and social skills.

Performance Data 14/15

6. Success Rates for the Adult Community Learning Partnership are produced by the Welsh Government (Department for Education and Skills) once all ACL providers within the Partnership have submitted their data for each academic year. The most recent performance figures relate to the 2014-15 academic year.
7. Welsh Government performance data relates to courses funded by the ACL grant, providing learning opportunities for the following priority groups:
 - anyone aged 16 and above accessing an ACL basic skills and/or ESOL programme, including contextualised basic skills and citizenship courses.
 - those who are not currently in education, training or employment and are in receipt of state benefits or support (excluding state retirement pension).

- those aged 50 plus who are not in full-time employment (and who have not previously engaged in learning or who are at risk of not engaging in learning in the future).
8. Courses provided through Learning for Work, Learning for Adults with Additional Needs (Disability Inclusion in Community Education) and elements of Into Work Services contribute to the Welsh Government performance data. The results are calculated from the number of learners who have completed their course in full and attained the relevant accreditation from the course.
 9. The Welsh Government performance data measuring progress against Partnership targets for 2013/14 and 2014/15 can be found attached at **Appendix A**. Members will note that the target for both Cardiff Council and the Cardiff and Vale Community Learning Partnership have been met.

Previous Scrutiny

10. The Economy & Culture Scrutiny Committee considered items on Cardiff and Vale Community Learning Partnership Estyn Monitoring Visit and the Learning for Life Cost Recovery Model in May 2015. Members of the Committee made the following observations to the Cabinet Member – Education and Skills:

The Committee wishes to express its congratulations for the positive monitoring visit report received from Estyn, and for the turnaround in performance for Adult Community Learning provision. [...] Members were also encouraged that there is an awareness of areas where further improvements are required, such as widening the demographic accessing courses and targeting Community First areas. It is pleasing that improvements have not solely focussed on addressing the Estyn Monitoring visit but have been focussed on improving the whole provision of Adult Community Learning.

Way Forward

11. Councillor Peter Bradbury (Cabinet Member: Community Development, Co-operatives and Social Enterprise) has been invited and may wish to give a statement. Sarah McGill (Director of Communities, Housing and Customer Services), Isabelle Bignall (Assistant Director of Communities and Customer Service) and John Agnew (Corporate Customer Services Manager) will be in attendance and will provide an overview of the 2015 Summer Reading Challenge and targets for 2016.

Legal Implications

12. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf of the Council must (a) be within the legal powers of the Council; (b) comply with any procedural requirement imposed by law; (c) be within the powers of the body or person exercising powers on behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances.

Financial Implications

13. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with

or without any modifications. Any report with recommendations for decision that goes to Cabinet/ Council will set out any financial implications arising from those recommendations.

Recommendations

14. The Committee is recommended to give consideration to the information attached to this report and received at this meeting, and to submit any recommendations, observations or comments to the Cabinet.

Marie Rosenthal

Director of Governance and Legal Services

8 January 2016

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Performance Data: progress against Partnership targets for 2014/15

Appendix A

Provider	Success 2012/13	Target Success 2013/14	Success 2013 /14	Target Success 2014/15	Success 2014/15	Increase from 2013/14	Target Success 2015/16
Cardiff and Vale College	77%	82%	80%	85%	88%	8%	87%
Cardiff County Council	60%	72%	72%	80%	87%	16%	84%
Vale of Glamorgan County Council	81%	85%	85%	88%	86%	1%	88%
WEA Cymru	81%	86%	88%	88%	99%	11%	88%
YMCA Wales Community College	97%	96%	99%	98%	97%	-1%	98%
Projected Partnership success rate	80%	83%	86%	86%	92%	6%	88%

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**CITY & COUNTY OF CARDIFF
DINAS A SIR CAERDYDD**

ECONOMY & CULTURE SCRUTINY COMMITTEE

14 JANUARY 2016

2016-17 BUDGET PROPOSALS – FOR CONSULTATION

Purpose of Report

1. To provide Members with an overview of those sections of the Cabinet's '*2016/17 Budget Proposals – for Consultation*', that relate to the portfolios and Directorates falling within the remit of this Committee.
2. The scope of the scrutiny is as follows:
 - To clarify which of the '*2016-17 Budget Proposals- for Consultation*' fall within the remit of this Committee;
 - To receive evidence from relevant stakeholders that have asked to address Committee regarding these proposals; and
 - To pass observations, comments and recommendations to Cabinet as part of the Budget Consultation process.

Structure of Papers

3. Attached to this report as **Appendix A**, Members will find an extract of the relevant sections of the '*2016/17 Budget Proposals – for Consultation*', divided by Directorate. Proposals that fall within this Committee's terms of reference have been colour coded as follows:
 - City Operations (**Pink**)
 - Communities, Housing and Customer Services (**Orange**)
 - Economic Development (**Green**).

Background

4. The Council's Constitution allows for Scrutiny Committees to consider the Cabinet's draft budget proposals for the year ahead prior to their consideration by the Cabinet and Full Council. At Cabinet on 10 December 2015, Cabinet agreed to a set of 2016/17 budget proposals being issued for consultation. Cabinet also agreed to a series of consultation and engagement processes, as set out below.
5. Consultation on the 2016/17 budget proposals will take the following form:
 - **City-wide Public Consultation** on issues of general interest as set out in the "*Changes for Cardiff*" consultation document.
 - **Continuation of city wide proposals consulted on as part of the 2015/16 budget** such as Youth Services, Hub Strategy and Highways Waste Recycling Centres.
 - **Service Specific Consultation** with identified service users / groups of organisations.
 - **General Council Consultation** – this includes internal changes within the Council including back office efficiencies, staff changes, process improvements and broader changes around income generation and other service implications.
6. The online consultation document in respect of 2016/17 budget proposals was launched on Friday 11 December 2015, with hard copies distributed to Hubs, libraries and leisure centres. The consultation closes at midnight on Tuesday 12 January 2016. Following this, the results of the consultation will be analysed and considered by Cabinet when finalising their 2016/17 Budget Proposals for consideration by Council.
7. In addition, a *Stepping Up Toolkit*¹ has been produced for people and community organisations at a neighbourhood or community level, which sets out how to approach taking over the management of services and assets.

¹ Available at: <https://www.cardiff.gov.uk/ENG/Your-Council/Council-finance/Council-Budget/2015-16/Documents/Stepping%20Up%20Toolkit.pdf>

8. The results of the consultation and engagement events will be considered by Cabinet and the draft Cabinet budget proposals will be taken to scrutiny committees in February for consideration, as per the timetable below:

Mon 15 Feb – 10.00	Economy & Culture Scrutiny Committee
Mon 15 Feb – 14.00	Community & Adult Services Scrutiny Committee
Tue 16 Feb – 10.00	Children & Young People Scrutiny Committee
Tue 16 Feb – 14.00	Environment Scrutiny Committee
Wed 17 Feb – 10.00	Policy Review & Performance Scrutiny Committee

9. At the Cabinet Business Meeting on Thursday 18 February 2016, Cabinet will meet to finalise the proposed 2016/16 budget for consideration by Full Council, which meets on 25 February 2015. Therefore, please note that the budget information provided for consideration alongside this report is for the purpose of consultation only.

Overview of Proposals

City Operations - 2016/17 Budget Proposals – for consultation

10. The City Operations Directorate savings proposals that fall within this Committee's terms of reference are **shaded pink in Appendix A**. Overall, there are savings proposals of **£8,477,000** for the whole Directorate, of which **£1,815,000** falls within this Committee's terms of reference. Those which fall under another scrutiny committee are shaded grey.
11. The savings proposals within this Committee's terms of reference cover the following areas:
- Canton Community Hall – Line 1 - £43,000
 - Cardiff International Sports Stadium – Line 2 - £78,000
 - Alternative Delivery for Leisure – Line 3 - £1,000,000
 - Insole Court – Line 4 - £59,000
 - Parks business administration – Line 6 - £24,000

- Tree Management – Line 7 - £25,000
- Parks Income – Line 8 - £41,000
- Grounds Maintenance Service – Line 9 - £450,000
- Outdoor Sports Facilities – Line 10 - £50,000
- Victoria Park Paddling Pool – Line 11 - £45,000.

12. These savings are broken down into the following categories:

Category	Saving
Employee costs	£282,000
Other	£293,000
Income	£240,000
TBC	£1,000,000
Total	£1,815,000

Communities, Housing and Customer Services - 2016/17 Budget Proposals – for consultation

13. The Communities, Housing and Customer Services Directorate savings proposals that fall within this Committee’s terms of reference are **shaded green in Appendix A**. Overall, there are savings proposals of **£1,359,000** for the whole Directorate, of which **£429,000** falls within this Committee’s terms of reference. Those which fall under another scrutiny committee are shaded grey.

14. The savings proposals within this Committee’s terms of reference cover the following areas:

- Adult Community Learning – Line 56 - £49,000
- Libraries / Hub Strategy – Line 57 – £250,000
- Into Work Services – Line 58 - £130,000.

15. These savings are broken down into the following categories:

Category	Saving
Employee costs	£295,000
Other	-
Income	£134,000
TBC	-
Total	£429,000

Economic Development - 2016/17 Budget Proposals – for consultation

16. The Economic Development Directorate savings proposals that fall within this Committee's terms of reference are **shaded pink in Appendix A**. Overall, there are savings proposals of **£1,494,000** for the whole Directorate, of which **£1,135,000** falls within this Committee's terms of reference. Those which fall under another scrutiny committee are shaded grey.

17. The savings proposals cover the following areas:

- Economic Development Income – Line 68 - £88,000
- Economic Development reduced service – Line 71 - £15,000
- Economic Development Revenue Budget – Line 74 - £51,000
- Cardiff Business Council – Line 75 - £120,000
- City Centre Management Income – Line 77 - £45,000
- Tourism reduced service – Line 78 - £47,000
- Tourism Income – Line 79 - £33,000
- Arts Grants reductions – Line 80 - £68,000
- Artes Mundi grant – Line 81 – £20,000
- Arts Venues and Arts Active – Line 82 - £430,000
- Cardiff Singer of the World – Line 83 - £36,000
- Cardiff Contemporary initiative – Lines 84 and 85 - £87,000
- Function rationalisation – Line 86 - £95,000.

18. These savings are broken down into the following categories:

Category	Saving
Employee costs	£289,000
Other	£380,000
Income	£166,000
TBC	£300,000
Total	£1,135,000

Equality Impact Assessments

19. Each proposal within the 2016/17 Cabinet Budget Proposals for Consultation is given a rating in terms of Equality Risk. Any proposal given a red or red-amber Equality Risk Rating is subject to a full Equality Impact Assessment.
20. The Draft Equality Impact Assessments of Budget Proposals 2016/17 can be found on the following website.
<https://www.cardiff.gov.uk/ENG/Your-Council/Council-finance/Council-Budget/2016-17/Pages/Equality-Impact-Assessment-Budget-2016-17.aspx>

Links to the EIAs of proposals that fall under the Terms of Reference of this Committee are given below:

City Operations

- Alternative Delivery Model for Cardiff International Sports Stadium ([link](#))
Alternative Delivery Model for Leisure ([link](#))
New operator for Canton Community Hall ([link](#))
Insole Court Community Asset Transfer ([link](#)).

Communities, Housing & Customer Services

- Continued roll out of the Libraries Hub Strategy ([link](#)).

Economic Development

- Arts Venues Review of Costs Income and Service Delivery inc. Arts Active ([link](#))

Reduce Arts Grants to Organisations ([link](#))

Remove Arts Grant to Artes Mundi ([link](#)).

Representations from Stakeholders

21. At the Economy & Culture Scrutiny Committee meeting held on 3 December 2015, it was noted that people and stakeholders affected by the cuts may wish to approach the Committee to express their views. It was agreed that time would be allocated in the meeting to be held on 14 January 2016 to receive representations from stakeholders.
22. Attached at **Appendix B** is a summary of the stakeholders scheduled to make representations at the Committee meeting on 14 January 2016 (subject to confirmation).

Way Forward

23. Members have the opportunity to reflect on the '*2016-17 Budget Proposals – for Consultation*' that fall within this Committee's terms of reference and to hear from relevant stakeholders who have asked to address Committee on these.
24. Following consideration of the information received and evidence heard, the Committee may wish to provide its comments, observations and recommendations to the Cabinet for their consideration.

Legal Implications

25. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf of the Council must (a) be within the legal powers of the Council; (b)

comply with any procedural requirement imposed by law; (c) be within the powers of the body or person exercising powers on behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances.

Financial Implications

26. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any financial implications arising from those recommendations.

RECOMMENDATION

27. The Committee is recommended to give consideration to the information attached to this report and received at this meeting and to submit any recommendations, observations or comments to the Cabinet.

Marie Rosenthal

Director of Governance and Legal Services

8 January 2016

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget	Saving					Risk Analysis			Cabinet Portfolio	Consultation Category
					£000	Employee £000	Other	Income £000	TBC £000	2016/17 £000	Residual	Achievability	EIA		
1	City Operations	CONSULT 1	New operator for Canton Community Hall via "stepping up process" - new management operation for Canton Community Hall.	W	(240)	0	0	43	0	43	Green	Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide 15/16
2	City Operations	CONSULT 2	Alternative Delivery Model (ADM) for Cardiff International Sports Stadium - Lease of asset - ADM for Cardiff International Sports Stadium (based on Cardiff & Vale taking over the facility in 2015/16).	X	(5,474)	0	0	78	0	78	Green	Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide 15/16
3	City Operations	CONSULT 3	Alternative delivery for Leisure - a new operating model in Leisure.	X	6,394	0	0	0	1,000	1,000	Red	Red	Red	Community Development, Co-operatives & Social Enterprise	City Wide 15/16
4	City Operations	CONSULT 4	Transfer of Insole Court to Community Trust, "stepping up process" - transfer of Insole Court to Community Trust (Friends of Insole Court).	Y	(1,847)	0	0	59	0	59	Green	Amber-Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide 15/16
5	City Operations	CONSULT 5	New model for Children's Play - a new delivery model for Children's Play responsive to the needs of children and young people. Play, including after school club activities, will in future be run from a range of community facilities within Neighbourhood Partnership areas.	AB	1,117	230	40	0	0	270	Red-Amber	Red-Amber	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide
6	City Operations	CONSULT 6	Parks reduced business administration/ efficiencies - reduced business support through deletion of a vacant post and savings across supplies and services.	R	431	14	10	0	0	24	Green	Green	Green	Environment	General
7	City Operations	CONSULT 7	Tree Management efficiencies - the Council in-house team will be reshaped, releasing capacity and enabling it to undertake work previously undertaken by a contractor.	S	687	0	25	0	0	25	Green	Green	Green	Environment	General
8	City Operations	CONSULT 8	Optimise Parks Income - optimise income by increasing sales of nursery plants stock and increasing income from Roath Park Conservatory and Royal Horticultural Show.	S	(89)	0	3	38	0	41	Green	Amber-Green	Green	Environment	General
9	City Operations	CONSULT 9	Reshaping of grounds maintenance service - reshaping of grounds maintenance services to protect core services whilst increasing productivity.	S	4,792	225	225	0	0	450	Green	Green	Green	Environment	City Wide
10	City Operations	CONSULT 10	Outdoor Sports - Reduce subsidies and outsource sport facilities - reduce subsidy through reductions in employee expenditure, supplies and services budgets, implementation of alternative delivery models and remodelling of fees and charges.	U	210	23	5	22	0	50	Red-Amber	Amber-Green	Green	Community Development, Co-operatives & Social Enterprise	Service Specific
11	City Operations	CONSULT 11	Victoria Park Paddling Pool Wet Play Improvements - modernisation to a wet play area will result in lower maintenance, utilities, supplies and services costs.	U	402	20	25	0	0	45	Green	Green	Green	Environment	General
12	City Operations	CONSULT 12	Landscape design fees - improve recharging process - a new mechanism for fees and charges will be introduced as part of a review of the landscape design service.	T	(347)	0	0	128	0	128	Green	Green	Green	Environment	General
13	City Operations	CONSULT 13	New Operating Model for City Operations - the business case for reshaping services within City Operations.	A-AU	100,354	1,044	268	0	0	1,312	Red-Amber	Red-Amber	Green	Environment	City Wide
14	City Operations	CONSULT 14	Planning Fee Income increase	AT	(2,077)	0	0	100	0	100	Red-Amber	Red-Amber	Green	Transport, Planning & Sustainability	General
15	City Operations	CONSULT 15	Building Control - improve Business Process Efficiency.	AU	(501)	0	0	46	0	46	Amber-Green	Red-Amber	Green	Transport, Planning & Sustainability	General
16	City Operations	CONSULT 16	Transportation Policy - improved recharging for services and deletion of vacant posts.	AD-AF	1,530	50	0	40	0	90	Green	Amber-Green	Green	Transport, Planning & Sustainability	General
17	City Operations	CONSULT 17	Public Transport - release of Heliport revenue budget.	AH	(219)	0	178	(138)	0	40	Green	Amber-Green	Green	Transport, Planning & Sustainability	General

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget		Saving				Risk Analysis			Cabinet Portfolio	Consultation Category	
					£000	£000	Employee	Other	Income	TBC	2016/17	Residual	Achievability			EIA
18	City Operations	CONSULT 18	Electrical Team - contract rationalisation and improved business process efficiencies.	AO	1,040	0	134	0	0	0	134	Green	Green	Green	Transport, Planning & Sustainability	General
19	City Operations	CONSULT 19	Butetown Tunnel - contract rationalisation, Business Process Efficiency and continued review of maintenance costs.	AM	715	0	20	0	0	0	20	Green	Green	Green	Transport, Planning & Sustainability	General
20	City Operations	CONSULT 20	School Crossing Patrols - realignment of budget to reflect the staffing structure. There will be no change to the number of crossings supported by patrols. Locations will be reviewed as officers retire.	AI	570	50	0	0	0	0	50	Green	Green	Green	Transport, Planning & Sustainability	General
21	City Operations	CONSULT 21	Increase Civil Parking Enforcement contribution to fund Transport/Environment improvements currently funded by base revenue budgets - increase in Moving Traffic Income (bus lane enforcement and yellow box junctions.) Delivery of on-line payments for residential permits.	AQ	(4,436)	0	10	590	0	0	600	Green	Amber-Green	Green	Transport, Planning & Sustainability	City Wide
22	City Operations	CONSULT 22	Design Team - improved business process efficiencies.	AJ	0	0	0	100	0	0	100	Green	Green	Green	Transport, Planning & Sustainability	General
23	City Operations	CONSULT 23	Riverwalk Bridge - Reduction in base budget for maintenance - saving to be achieved through the revision of the level of maintenance to the Riverwalk bridge to reflect existing requirements.	AJ	67	0	8	0	0	0	8	Green	Amber-Green	Green	Transport, Planning & Sustainability	General
24	City Operations	CONSULT 24	Improved highway safety inspection will result in a reduction in the level of insurance claims - enhanced safety inspection information (introduction of new Asset Management system) will result in improved defence to claims.	AK	(795)	0	0	60	0	0	60	Green	Amber-Green	Amber-Green	Transport, Planning & Sustainability	General
25	City Operations	CONSULT 25	Maintenance Operations - review of additional staff payments.	AP	1,907	50	0	0	0	0	50	Amber-Green	Amber-Green	Green	Transport, Planning & Sustainability	General
26	City Operations	CONSULT 26	Maintenance Operations (Foul drainage) - improved performance allowing for additional work to be undertaken internally.	AP	(1,017)	0	0	40	0	0	40	Green	Amber-Green	Green	Transport, Planning & Sustainability	General
27	City Operations	CONSULT 27	Roads & Pavements Highway Services - improved performance allowing for additional work to be undertaken internally. In-house work becomes a priority.	AP	(1,017)	0	0	25	0	0	25	Amber-Green	Green	Green	Transport, Planning & Sustainability	General
28	City Operations	CONSULT 28	Highways Transport - vehicle reduction/rationalisation	AP	1,128	0	50	0	0	0	50	Amber-Green	Red-Amber	Green	Transport, Planning & Sustainability	General
29	City Operations	CONSULT 29	High Speed Routes & Public Rights Of Way - saving to be achieved through staffing restructure.	AP	1,907	7	0	0	0	0	7	Green	Green	Green	Transport, Planning & Sustainability	General
30	City Operations	CONSULT 30	Drainage Staff recharging - optimise recharging of staff costs to applicable grants.	AN	(120)	0	0	50	0	0	50	Green	Amber-Green	Green	Transport, Planning & Sustainability	General
31	City Operations	CONSULT 31	Street Lighting Operations - improved performance allowing alternative chargeable works to be undertaken.	AO	(233)	0	0	33	0	0	33	Amber-Green	Green	Green	Transport, Planning & Sustainability	General
32	City Operations	CONSULT 32	Street Lighting Recharging - improve recharging of design and inspection both externally and internally.	AO	(233)	0	0	26	0	0	26	Amber-Green	Green	Green	Transport, Planning & Sustainability	General
33	City Operations	CONSULT 33	One Directorate Synergies - alignment of core processes within the new City Operations Directorate will result in synergies.	A-AU	73,144	150	90	0	0	0	240	Green	Amber-Green	Green	Transport, Planning & Sustainability	General
34	City Operations	CONSULT 34	Commercialisation - improved charging and income generation projects within the Transport Portfolio.	A-AU	58,220	0	0	275	0	0	275	Amber-Green	Amber-Green	Green	Transport, Planning & Sustainability	City Wide
35	City Operations	CONSULT 35	Commercialisation - Improved charging & income generation projects within the Environment portfolio - from areas such as sponsorship, selling services via the website, fees and charges.	A-AU	(36,013)	0	0	275	0	0	275	Amber-Green	Amber-Green	Green	Environment	City Wide
36	City Operations	CONSULT 36	Trade Waste - Increase commercialisation - increase income through provision of new services and improved competitiveness.	J	(36,013)	0	0	78	0	0	78	Red-Amber	Amber-Green	Green	Environment	General

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget		Saving				Risk Analysis			Cabinet Portfolio	Consultation Category	
					£000	£000	Other	Income	TBC	2016/17	Residual	Achievability	EIA			
37	City Operations	CONSULT 37	Litter Enforcement - Increase enforcement powers to reduce Environment Crime (Full Year Effect) - implementation of the approved Cabinet decision to make use of new powers to set and apply levels of fines, in line with the Anti-Social Behaviour, Crime & Policing Act 2014. This includes Community Protection Notices (CPN) and consultation on Public Space Protection Orders (PSPO) for dog fouling, littering and highways.	D	(160)	0	0	50	0	0	50	Amber-Green	Amber-Green	Green	Environment	City Wide 15/16
38	City Operations	CONSULT 38	Waste Disposal - Prosiect Gwyrdd & Interim Contract - in July 2015 Cabinet approved the Interim Contract for residual waste with four Council partners. The benefits of this were significant in 2015/16. In addition the Prosiect Gwyrdd (PG) 25 year residual waste treatment contract with Viridor formally commences on 1st April 2016 with a 7 month contract commissioning period preceding that, bringing about further savings per tonne for that year. In addition Waste Collection changes have meant less residual waste per household being sent to treatment as more is recycled.	K	4,128	0	759	0	0	0	759	Green	Green	Green	Environment	General
39	City Operations	CONSULT 39	Materials recycling Reshaping Services - Increase productivity and plant maintenance of materials recycling processing. Improving flexibility to operate services for other Local Authorities and with partner operators.	M	2,524	130	122	0	0	0	252	Green	Green	Green	Environment	General
40	City Operations	CONSULT 40	Marketing Bulking facility - income generated by optimising the marketing of transfer waste and recycling bulk loading facility with other local authorities and businesses.	I	(198)	0	0	90	0	0	90	Amber-Green	Amber-Green	Green	Environment	General
41	City Operations	CONSULT 41	Household Waste Recycling Centres - full year effect of seasonal opening hours and charging for non-Cardiff householders. Full year effect of two-site operations for productivity and effectiveness once new planned Household Waste Recycling Centre opens in summer 2016.	L	880	19	57	0	0	0	76	Amber-Green	Red-Amber	Green	Environment	City Wide 15/16
42	City Operations	CONSULT 42	Regulatory Collaboration - ongoing savings through the single shared service which brought the Environmental Health, Trading Standards and Licensing functions of Cardiff, Bridgend and the Vale of Glamorgan Councils under a single management structure.	Q	586	361	0	0	0	0	361	Red-Amber	Red-Amber	Red-Amber	Skills, Safety and Engagement	General
43	City Operations	CONSULT 43	Cessation of Automated Public Conveniences - the Council has seven Automated Public Convenience (APC) Units, which are on a 20 year contract ending in April 2025. Recent usage data highlights an average cost of £16 per use. The proposal is to terminate the contract and close all units.	F	1,528	0	137	0	0	0	137	Green	Green	Red-Amber	Environment	City Wide 15/16
44	City Operations	CONSULT 44	Improved automated security at Lamby Way depot - security operation replaced by CCTV.	E	234	68	0	0	0	0	68	Green	Green	Amber-Green	Environment	General
45	City Operations	CONSULT 45	Further increasing income opportunity from renewal of landfill gas generator contract - contract negotiations in place.	K	(561)	0	0	100	0	0	100	Amber-Green	Red-Amber	Green	Environment	General
46	City Operations	CONSULT 46	Cost reduction from implementation of improved Customer Management Processes	B-O	11,988	0	105	0	0	0	105	Green	Amber-Green	Green	Environment	General
47	City Operations	CONSULT 47	Capital investment of Butetown Tunnel Fans resulting in reduced maintenance costs (6 years only)	AM	715	0	80	0	0	0	80	Green	Green	Green	Transport, Planning & Sustainability	General
48	City Operations	CONSULT 48	Conversion of CCTV cameras from BT lines to WIFI/own fibre	AO	509	0	20	0	0	0	20	Green	Green	Green	Transport, Planning & Sustainability	General
49	City Operations	CONSULT 49	Managing reinstatement of road working for Utility street works - street works to manage fines and reinstatement.	AK	161	0	30	0	0	0	30	Green	Green	Green	Transport, Planning & Sustainability	General
50	City Operations	CONSULT 50	Trading - Street Lighting Maintenance (10 years)	AO	(233)	0	0	27	0	0	27	Green	Green	Green	Transport, Planning & Sustainability	General
51	City Operations	CONSULT 51	Improve charging for bespoke Planning Applications - support on design/master planning work	AT	(2,077)	0	0	50	0	0	50	Green	Amber-Green	Green	Transport, Planning & Sustainability	General

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget	Saving				Risk Analysis			Cabinet Portfolio	Consultation Category	
					£000	Employee £000	Other £000	Income £000	TBC £000	2016/17 £000	Residual	Achievability			EIA
52	City Operations	CONSULT 52	Bereavement Service - Improved efficiency and income generation - saving to be achieved through reshaping services and delivering increased income opportunities.	AC	(3,127)	0	0	150	0	150	Green	Green	Green	Environment	City Wide
53	City Operations	CONSULT 53	Improved digitalisation of services and payments - introduce E-auctioning to all areas of the City Operations directorate.	A-AU	27,210	0	200	0	0	200	Green	Green	Green	Environment	General
City Operations Total						2,441	2,601	2,435	1,000	8,477					

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget	Saving				Risk Analysis			Cabinet Portfolio	Consultation Category		
					£000	Employee £000	Other	Income £000	TBC £000	2016/17 £000	Residual	Achievability			EIA	
54	Communities, Housing & Customer Services	CONSULT 54	Refocusing Services from the Hubs - currently advice in the Hubs is provided through a variety of approaches including via the Council, Partners and Council-funded partners. This review would reduce Council-funded partner advice services to specialist financial advice with lower level demand delivered by the Hub Advice Officers.	K	1,675	0	100	0	0	0	100	Red-Amber	Red-Amber	Red-Amber	Health, Housing & Wellbeing	Service Specific
55	Communities, Housing & Customer Services	CONSULT 55	Alarm Receiving Centre Additional Income - further realisation of income opportunities following the creation of the Alarm Receiving Centre.	N	(1,650)	0	0	300	0	0	300	Green	Red-Amber	Green	Health, Housing & Wellbeing	General
56	Communities, Housing & Customer Services	CONSULT 56	Additional income in relation to Adult Community Learning - this is the staged achievement of the council Adult Community Learning service to a nil subsidy position. The plan is to increase income in relation to the Learning for Life Programme, otherwise costs will be controlled in order that this element is cost neutral.	Y	(328)	0	0	49	0	0	49	Amber-Green	Green	Amber-Green	Skills, Safety and Engagement	General
57	Communities, Housing & Customer Services	CONSULT 57	Continued roll out of the Libraries/Hub Strategy - this saving will be delivered through implementing the recommendations of the Cabinet Report in relation to Roath Library and local studies with further efficiencies being achieved through a review of the Hub Officer library role.	AA	2,497	250	0	0	0	0	250	Amber-Green	Amber-Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide 15/16 - Service Specific
58	Communities, Housing & Customer Services	CONSULT 58	Into Work Services - grant funded delivery - Universal Credit Face to Face grant funding and the alignment of the Adult Community Learning Grant will be used to deliver the outcomes of the Into Work Services.	AB	319	45	0	85	0	0	130	Green	Amber-Green	Green	Skills, Safety and Engagement	General
59	Communities, Housing & Customer Services	CONSULT 59	Recharging of management costs to appropriate funding streams - efficiencies to be found in the management costs of the directorate. This includes the correct allocation of management costs in respect of grant funded services.	A	726	65	0	0	0	0	65	Green	Green	Green	Health, Housing & Wellbeing	General
60	Communities, Housing & Customer Services	CONSULT 60	Additional Web Income Generation - commercially exploit the expertise of the Council's web team to achieve additional income.	M	(567)	0	0	30	0	0	30	Green	Amber-Green	Green	Corporate Services & Performance	General
61	Communities, Housing & Customer Services	CONSULT 61	Review of Reablement Services - restructure of reablement services, refocussing towards re-ablement activities with fewer and better trained staff.	Z	6,453	135	98	60	0	0	293	Amber-Green	Red-Amber	Red-Amber	Health, Housing & Wellbeing	General
62	Communities, Housing & Customer Services	CONSULT 62	Neighbourhood Regeneration - recharging of service costs of the Neighbourhood Regeneration scheme to the appropriate funding source (either capital or housing revenue account), depending on the nature of the scheme.	AC	(357)	0	0	142	0	0	142	Green	Green	Green	Economic Development & Partnerships	General
Communities, Housing & Customer Services Total						495	198	666	0	1,359						

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget	Saving					Risk Analysis			Cabinet Portfolio	Consultation Category
					£000	Employee £000	Other	Income £000	TBC £000	2016/17 £000	Residual	Achievability	EIA		
68	Economic Development	CONSULT 68	Economic Development Income - generate additional income through sponsorship / advertising to cover a reduction in management costs.	A	0	0	0	88	0	88	Green	Green	Green	Economic Development & Partnerships	General
69	Economic Development	CONSULT 69	Capitalisation of posts - Major Projects - appropriate charging of staffing costs within Major Projects (two full time and one part time post) to reflect capital works undertaken.	B	283	86	0	0	0	86	Green	Green	Green	Economic Development & Partnerships	General
70	Economic Development	CONSULT 70	Service Redesign of Strategic Estates - to release one full time post.	G	628	41	0	0	0	41	Green	Green	Green	Economic Development & Partnerships	General
71	Economic Development	CONSULT 71	Reduced service in Economic Development - reduce part-time hours in economic development to release 0.3 FTE.	G	628	15	0	0	0	15	Green	Green	Green	Economic Development & Partnerships	General
72	Economic Development	CONSULT 72	Increase in Income - increase rental income from the managed industrial workshop estate over and above existing income targets.	J	(859)	0	0	47	0	47	Green	Green	Green	Economic Development & Partnerships	General
73	Economic Development	CONSULT 73	Reduction in Revenue Budget - reduction in miscellaneous revenue support budget.	G	192	0	7	0	0	7	Green	Green	Amber-Green	Economic Development & Partnerships	General
74	Economic Development	CONSULT 74	Economic Development Revenue Budget Reduction - remove budget for the provision of discretionary grants to Small to Medium Sized Enterprises (SMEs).	I	99	0	51	0	0	51	Green	Green	Amber-Green	Economic Development & Partnerships	General
75	Economic Development	CONSULT 75	Cardiff Business Council - reduce revenue subsidy to Cardiff Business Council.	K	340	0	120	0	0	120	Green	Green	Green	Economic Development & Partnerships	Service Specific
76	Economic Development	CONSULT 76	Alternative model for the delivery of the Taxi Marshalling service – release revenue funding through a new approach to funding the taxi marshalling service for night time economy in the city centre on weekends.	P	203	122	0	0	0	122	Green	Amber-Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	General
77	Economic Development	CONSULT 77	Increase in City Centre Management Income - through increased use of activity sites in the city centre.	P	(214)	0	0	45	0	45	Green	Green	Green	Community Development, Co-operatives & Social Enterprise	General
78	Economic Development	CONSULT 78	Reduced Service in Tourism - reduction in the Tourism team through the deletion of two vacant posts taking the team from six (FTE) down to four (FTE).	Q	342	47	0	0	0	47	Green	Green	Green	Economic Development & Partnerships	General
79	Economic Development	CONSULT 79	Increase in Tourism Income - through increased local business subscriptions to the Cardiff Convention Bureau and the Cardiff Tourism Network.	Q	(369)	0	0	33	0	33	Green	Green	Green	Economic Development & Partnerships	General
80	Economic Development	CONSULT 80	Reduce Arts Grants to Organisations - remove budget for the provision of Arts grants to organisations.	S	446	0	68	0	0	68	Green	Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	Service Specific
81	Economic Development	CONSULT 81	Remove Arts Grants to Artes Mundi - phased removal of the grant from the Council to Artes Mundi over two years.	S	446	0	20	0	0	20	Green	Green	Red-Amber	Community Development, Co-operatives & Social Enterprise	City Wide
82	Economic Development	CONSULT 82	Arts Venues - review of costs, income and service delivery in Arts Venues including the Arts Active programme.	T	1,229	95	35	0	300	430	Red	Red	Red	Community Development, Co-operatives & Social Enterprise	City Wide
83	Economic Development	CONSULT 83	Remove budget for Cardiff Singer of the World - phased removal of Council contribution over two years.	S	446	0	36	0	0	36	Green	Green	Green	Economic Development & Partnerships	City Wide

Cabinet Budget Proposals for Consultation 2016/17

No	Directorate	Consultation Ref	Proposal	X Ref	Budget	Saving				Risk Analysis			Cabinet Portfolio	Consultation Category			
					£000	Employee £000	Other £000	Income £000	TBC £000	2016/17 £000	Residual	Achievability			EIA		
84	Economic Development	CONSULT 84	Cease Cardiff Contemporary Initiative - release revenue saving equivalent to one post by identifying alternative funding for the Cardiff Contemporary initiative.	S	132	37	0	0	0	0	37	Green	Green	Amber-Green	Community Development, Co-operatives & Social Enterprise	City Wide	
85	Economic Development	CONSULT 85	Remove Cardiff Contemporary Project Budget - release revenue saving by identifying alternative funding sources for the Arts Management budget associated with the Cardiff Contemporary project.	S	446	0	50	0	0	0	50	Green	Green	Amber-Green	Community Development, Co-operatives & Social Enterprise	City Wide	
86	Economic Development	CONSULT 86	Rationalisation of Culture, Venues and Events Sales, Marketing & Advertising Functions - rationalise existing Culture, Venues & Events Marketing and Sales provision releasing savings through reduced FTE.	V	874	95	0	0	0	0	95	Green	Green	Green	Community Development, Co-operatives & Social Enterprise	General	
87	Economic Development	CONSULT 87	Income and Business Process Efficiencies - Strategic Estates - generate additional rental income from the Council's property estate through the periodic rent review process.	M	(128)	0	0	56	0	0	56	Green	Green	Green	Corporate Services & Performance	General	
Economic Development Total						538	387	269	300	1,494							
Council Directorate Total						6,506	10,842	4,529	1,300	23,177							

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WITNESSES

2015-16 BUDGET PROPOSALS – FOR CONSULTATION

The following individuals have been invited to speak at this item:

Andrea Heath Freelance Community Artist

Carl Grainger Artes Mundi (Deputy Director)

Laura Drane Creative Producer and Arts Consultant
What Next? Cardiff

10-15 minutes will be allocated to each representative group to outline their concerns in relation to the relevant Budget Proposals for Consultation and offer alternative ideas.

Time will then be allocated to Member questions and dialogue with regard to the budget proposals and their impact on affected stakeholders.

Item 6 – timings

2016-17 Budget Proposals – For Consultation

5.20pm Andrea Heath
Member questions and discussions

5.40pm Carl Grainger
Member questions and discussions

6.00pm Laura Drane
Member questions and discussions

6.20pm <end>